

Workplace Violence:

What You Need To Know In Order To Protect Yourself, Your Family, Customers, And Co-workers.



There is concern about personal safety.

Our purpose is not to create fear, anxiety and paranoia........

Our purpose is to level the playing field.

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?

What is Workplace Violence

Europerate Security Services Inc. 2009 www.corpsecure.com Workplace Violence is.....

Any physical act or

Any behavior (verbal or non verbal)

intended to harm, intimidate

or cause reasonable fear of harm

to others.

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Types of Workplace Violence Incidents

- · Random Attack
- Criminal Motive
- · Domestic Violence
- Sexual Motive
- Business Dispute
- · Employment Issue

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The Attacker can be......

EXTERNAL Criminal Intruder or Stranger

EXTERNAL Customer, Spouse, Patient, Student

INTERNAL Employee, Contractor (current or former)

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The Violence Progression Pyramid Fatality Physical Assault Two Million annually Threats: Yague/Explicit 6 Nillion annually Acts of Damaging Property Acts of Stalking/following Acts of Harassment Intimidation or Coercion Companies Search Sec. 2009 Ween Long January Sec. 2009

The Three Stages Of Violent Behavior

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Stage 1 Early Potential

- Objectifying And Dehumanizing Others
- Challenging Authority
- Regularly Argumentative
- Alienating Customers And Co-workers
- Originating & Spreading Lies
- Swearing Excessively, Using Sexually Explicit Language
- Abusing Verbally
- Sexual Harassing

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Stage 2 Escalated Potential

- Arguing Frequently and Intensely
- Blatant Disregard of Policies/Procedures
- Setting Traps for Others
- Stealing From Company or Coworkers
- Making Verbal Threats
- Conveying Sexual Attention Or Violent Intentions By Letter, Voice Mail, Email
- Blaming Others For All Problems And Difficulties

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Stage 3 Realized Potential

- Physical Confrontations and Altercations
- Displaying Weapons
- Attempt, Or Committing Assault, Sexual Assault, Arson, Suicide

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Office Rage .. Air Rage...Road Rage Hunting Rage, Sports Rage, School Violence

How did we get here

?

Isolation and technology factors

Loss of "Anchors": Peers/family

It's about me

Apathy

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I can make a difference

- > Our Behavior, courtesy and communications are part of the equation
- > Our " Violence Diet "
- > Violence is not a joking matter, just ask a victim of violence.
- > Others are counting on us to take the right actions

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Courtesy & Communications

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Violence is Honored

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How did we get here?

Are Video Games a Factor?

WARNING: The following video contains violent and disturbing material

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VIDEO GAMES DISCUSSION

PRACTICE / REPEATING VIOLENCE

PROBLEM SOLVING BY VIOLENCE

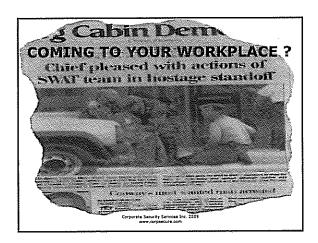
CONDITIONING TO OVERCOME SENSITIVITY
REWARDED FOR VIOLENCE & DEBASING

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Our Culture of Violence:

Internet Video Game Posted On The Internet Within Days Of The Virginia Tech Shootings



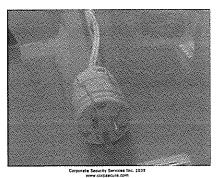


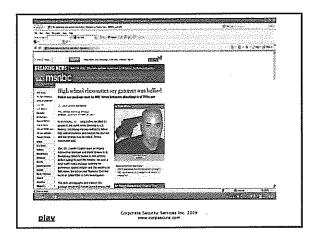
Fatal Workplace Violence Incidents

- Represents A Small Percentage of Actual Workplace Violence
- We Will Examine Fatal Incidents To Identify Methods To Prevent And Intervene
- Each Fatal Incident Depicted Will Underscore Missed Opportunities

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Playing "ODD MAN OUT"





Let's look at the extreme end of workplace violence: Workplace Murder

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Could those murders have been prevented?

Missed warning signs?

Book on suicide, thinking about dying

I think he is going to kill someone, but if he was talking about it, I didn't think he would do it

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Let's look at a workplace murderer

Fatal shooting at McDonald's

Notice: The following video contains profanity

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The McDonald's Incident Attacker

- > Assembly line worker at Motorola
- > Fired five months earlier for missing 3 days of work
- > Received EAP treatment two years earlier
- > Attack at McDonald's because attacker locked self out of car
- > Revolver only weapon, rifle locked in car

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About Fatal Attacks....

- \checkmark Preceded by warnings from Attacker
- √ Timing: Average delay nine months
- ✓ Usually occurs mid-day
- ✓ Usually a specific target/target area
- ✓ Assailant knows area and procedures
- ✓ Attacker surrender or suicide.. A coin toss

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About Attacker profiles

You can not rely on profiles.....you can rely on behavior, performance and warning signs.

Fatal Attacker is usually male, age 18 - 58

Female Fatal attacker is rare

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Let's look at a workplace murderer

Silicon Valley Fatal shooting

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The Silicon Valley Incident Attacker

- > Computer programmer for ESL
- > Fixation, harassment and stalking of female co-worker
- > Employer kept relaxing rules, threatening discipline for over four years.
- > Finally fired when he didn't stop behavior
- > Attack occurred two years after termination
- > Attack immediately prior to legal proceeding

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The rest of the story....

Silicon Valley Fatal shooting Part II

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The Silicon Valley Victim

- > Did a lot of things correctly
- > Tried for years to change or control Attacker's actions
- > No support from employer for over four years.
- > "Buys in" to some responsibility
- Was able to escape after being wounded, survived... had pre- planned an escape.

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Stalking and Domestic Violence

- Restraining Orders
- Legal Action "Double Edged Sword"
- Police Response
- Employment Issues

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What Is Stalking?

Stalking refers to harassing or threatening behavior that is engaged in repeatedly. Such harassment can be either physical stalking or cyberstalking.

Physical stalking is following someone, appearing at a person's home or place of business, making harassing phone calls, leaving written messages or objects, or vandalizing one's property.

Cyberstalking involves using the Internet or other electronic means to harass.

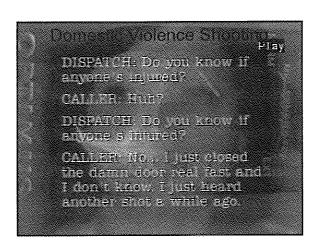
Either type of action may or may not be accompanied by a credible threat of serious harm. But both types can cause psychological damage, and each can potentially lead to an assault or even murder.

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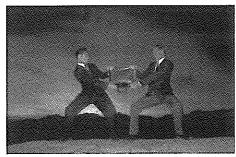
About Domestic Violence and Stalking Victims....

- ✓ Knows the Attacker
- ✓ Has negative history with Attacker
- ✓ Usually left in a "Lone Ranger" situation
- ✓ Usually unable to avoid attacker
- ✓ Usually has a good handle on impending attack
- ✓ Allows shut down or over-ride of "Fear" signals

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How to Handle Workplace Violence Issues



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Compassion or Authority?

The response to a threat or risk needs to made carefully... being too compassionate or authoritative can "feed" or trigger the actor.

Effective Assessment is Crucial

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Avoid Quick Fixes

- Termination
- Placating
- Procrastinating
- Confrontation

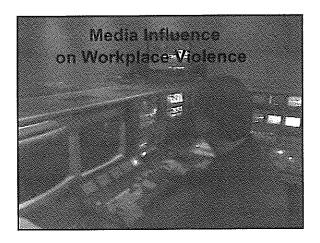
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- ..Let's just fire them....
- √ 33 year old Claims Manager
- ✓ Last words: "You shouldn't have fired me"
- ✓ Referred to self as an "Alien"
- ✓ Blamed others
- ✓ History of carrying gun
- ✓ History of on the job conflict

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- ...Just Fire Them!
- > 24 years on the job
- > They wouldn't let me talk....
- > I kept hearing "termination"
- > Company installed metal detectors

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The Goal

- ✓ Get the threat or risk off the table
- ✓ Subject gets on with their life ... and let's go of the issue

Each situation is unique, and requires a unique approach

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Pre - Violence Process

- 1. Recognize potential violence issue
- 2. Assessment
- 3. Intervene and Implement
- 4. Attempt Resolution
- 5. Re-Assess progress/status
- 6. Adjust accordingly

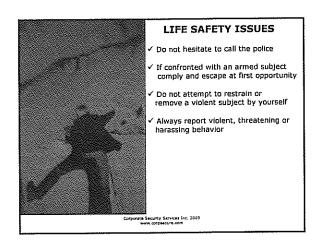
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Threat or Violence in progress If subject has a weapon ...

- √ 911 notify
- √ Disperse/Evacuate
- √ Isolate
- ✓ Lockdown
- √ Compliance
- Avoid sudden "startle actions"

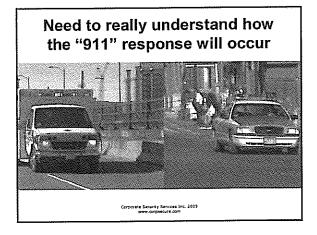
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Post Incident Actions

- Business Resumption/Recovery
- Investigation actions
- **■** Communications
- **■** Site Restoration
- Human Support Resources
- Incident De-Briefing
- Assessment and Correction

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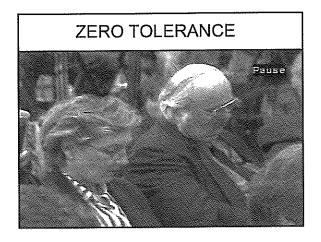


No Program.. just "Zero Tolerance"

Where there is a "Zero Tolerance Policy" a rigid termination strategy... and there is <u>No training</u>, <u>No EAP</u>, <u>No dispute resolution</u>... etc.

There is No Workplace Violence program

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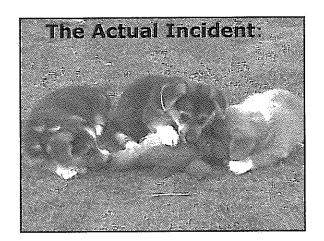
Need to understand how the Media will respond to the incident ... and have a security plan for media

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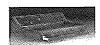
HEADLINE:

"Pack of wild dogs attacks alligator"

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The WPV Prevention Toolkit



- Management Commitment
- Team in Place: Bosses, Employees and Union
- Robust Employment Screening
- Employee Involvement and Training
- The " Radar Screen"
- "What If" contingency plans that are tested
- Assessment and Intervention process
- Good Physical security and Access Control
- Employee assistance and dispute process
- External resources available and established
- Re-Evaluate Readiness and Risk Environment

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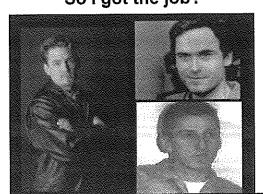
Developing a Security Team... The <u>actual</u> security of the organization will be determined by people.. The employees.. patrons...stakeholders





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So I got the job?



Pre-Employment Screening

- Don't bring dangerous people into the workforce
- Dig as deep as Law and policy allow
- No one has a "right" to work here
- Typically more effort expended on buying fax cartridges than employment screening
- Robust screening prevents other risks

Checks find 74 workers with criminal records

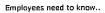
No Robust Employment Screening



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Actual safety and security is critically reliant on...

Robust outreach to employees and training



- ✓ What is in it for me?
- ✓ What is my role.. what is expected of me?
- ✓ What should I do if security issues arise?
- ✓ What not to do
- ✓ What and how to report incidents and conditions that could occur
- ✓ How to put emergency plans into action
- ✓ What the organization will do when Issues arise

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No Training.. No Security Team



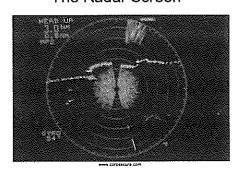
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Workplace Street Smarts The Radar Screen





THE RADAR SCREEN: Robust process for receiving, analyzing trends in information regarding incidents and conditions that could lead to loss or injury.

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No Training.. No Radar Screen

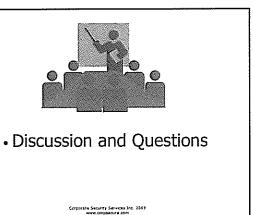


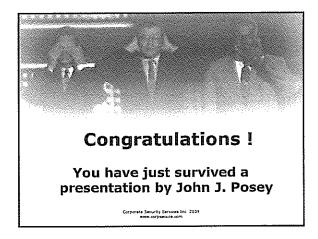
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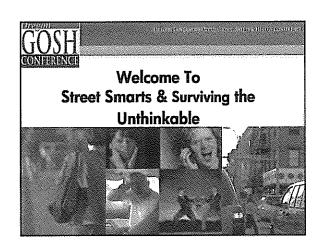
Security Assessments

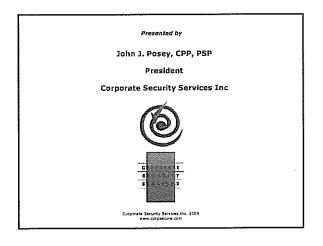
- Attitude / Practices
- Employees aware and involved
- Training program
- "Access at Will"
- "Real World" Emergency procedures
- Emergency plans tested?
- Physical security / CPTED

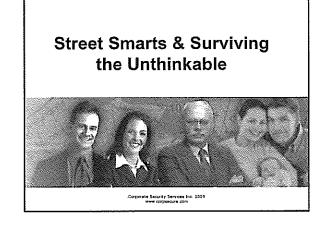
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Balance and Perspective

- Living in our world in 2008 has some risks to our safety.
- Life without people would be boring.
- Enjoy life, our community, public spaces.
- Focus on what we can control.
- There are certain times and places for vigilance....

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Street Smart Basic Rules

- All actions must be tied to staying safe.. surviving. You can not help others if you are not safe
- Never trade people for property
- Never leave the safety of the home, workplace or vehicle to address security issues

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The 4 Step PLAN for Street Smarts

PLAN - "What if ..?"

- PREVENT THE EVENT: Operate from a prevent mindset.. No event is a win!
- LOOK: "The Scan" & Not Looking Like A Victim
- AVOID: Refuse To Be Engaged, Distance As A Defense
- NEW CHOICES: Habits & Doing the Unexpected

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The 4 Step PLAN for Street Smarts

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The 4 Step PLAN for Street Smarts

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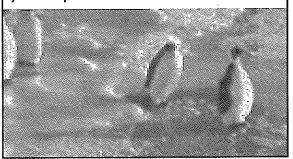
■ LOOK: "The Scan" & Not Looking Like A Victim

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STREET SMARTS

Turn on the "SCAN"

Corporate Security Services Inc. 2009 www.corpsecure.com Your Safety and Security depends on what you **Inspect** not what you expect!



The 4 Step PLAN for Street Smarts
PLAN - "What if..?"

■ AVOID: Refuse To Be Engaged,
Distance As A Defense

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STREET SMARTS

Refuse to be engaged...you do not want the interaction!

Do you have ..a match, the time, gas money.. Directions to??

Do you need help?

Can I help You?

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STREET SMARTS

Distance is a Defense

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The 4 Step PLAN for Street Smarts
PLAN - "What If..?"

■ NEW CHOICES: Habits & Doing the Unexpected

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STREET SMARTS

Habits and Doing the Unexpected

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STREET SMARTS

- Our Choices
- Guns, Mace, Whistles and Gadgets

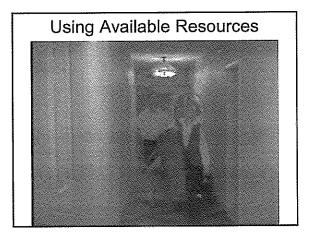
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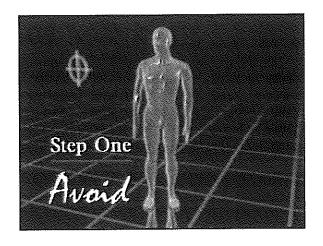


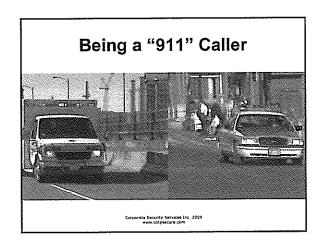
Our Outlook on Being Helped...

- The "BUDDY PLAN"
- The Grocery Store
- Valet parking
- Front Desk, Concierge,
- Security

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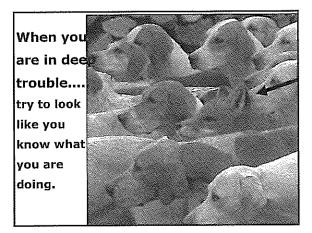






Dealing with Anger and Aggression







Dealing with an anger or potential violence situation.....

- The behavior makes sense to the subject
- The actor has a goal we need to know the goal
- We need to park our "labeling and judgment"
- Need to slow the situation down
- If we can't make it better, don't make it worse
- Control of self 1st
- Team efforts work No "Lone Rangers"

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Things That Will Make It Worse

Quote Policy

Act Superior

Draw Line In Sand

Square off

Display Some Attitude Act Unconcerned

Touch Point

Invade Space

Block Exit path

Corner Play "Win" "Lose" Game

Provide "Audience" Criticize, Condescend

Loud, Fast Speech

Make Sudden Move

Quote Policy Again

Make Reflexive Move

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Threat or Violence in progress If subject has a weapon ...

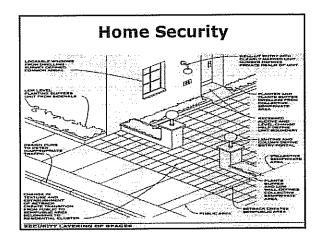
- √ 911 notify
- ✓ Disperse/Evacuate
- √ Isolate
- ∠ Lockdown
- √ Compliance
- Avoid sudden "startle actions"

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About Angry People **Anger Incidents**

Expend the maximum effort to avoid ... it is better not to have one occur.... Even successful outcomes have costs.

- ✓ The "Disposal" factor
- ✓ Real "Old fashioned" customer service values



Home Security

■ Hello, I was just wondering....

Telephone

Entry Door

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Home Physical Security

- Lighting
- Landscaping Under 3 ft/up to 8 ft
- Entry Points: Doors/Windows/Locks
- "What If" Planning

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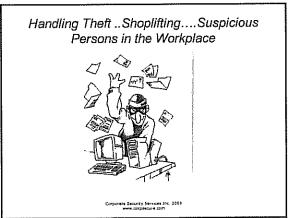
Home Physical Security

Don't supply the equipment!

What do you have staged at your place that will aid intruders ?

Ladders Tools

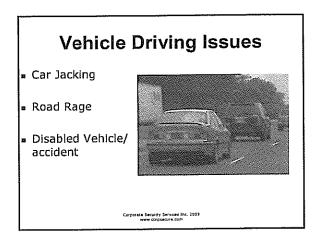
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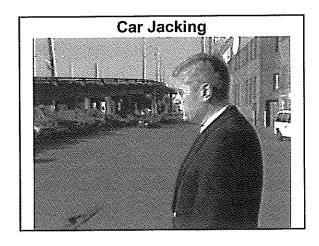


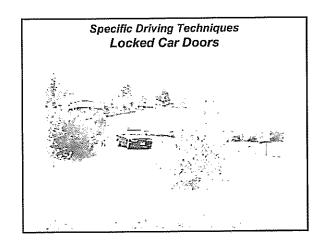
Handling Theft ...Shoplifting....Suspicious Persons & Criminal acts in the Workplace

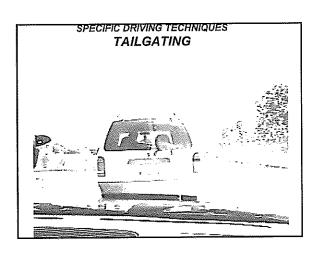
- What is your role?
- The "Nordstrom's" model
- No following/apprehension
- The "RADAR SCREEN"

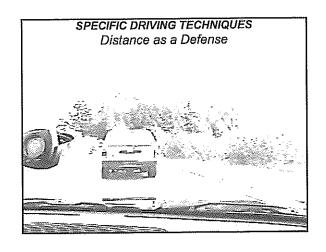
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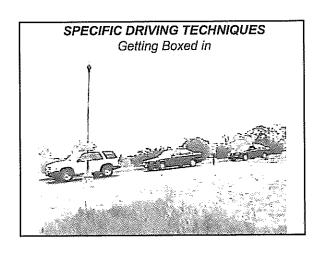


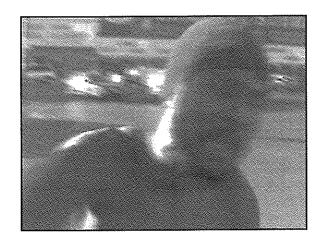












Road Rage

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Robbery



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Reducing the Chance of Injury



The Robber/s Goal is: Get Money and Escape

Your GOAL: Quickest Robbery and departure of robber/s in history

Your Personal "what if" planning is important

COMPLY...ALL ACTIONS ARE GUIDED BY: IS IT SAFE TO DO THIS?

Do not resist.....Do not do more than required

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DO NOT Engage in Active Resistance

- Physically attacking the robber.
- Restraining the robber from leaving.
 - Running after the robber

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Do Not Engage in Passive Resistance

- Verbal resistance (intentional).
- Delaying or failing to comply.
- Unusual, sudden, or unexpected movements.
- May not know they are perceived by the robber as resisting.

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Robbery Myths

- ✓ Don't Look at the Robber
- ✓ Don't Talk to the Robber
- ✓ Don't set off Alarms





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Movements and Silence

- Avoid making unusual, sudden, or unexpected movements.
- Prior to making <u>Any</u> movement, You <u>Must</u> inform the robber of what you intend to do.
- In the unlikely event that an employee is told to remain silent, they must now revert to non-verbal communication.

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GENERAL GUIDELINES for ROBBERY IN PROGRESS

- > Stop what you are doing
- > Calm & Controlled
- > Comply with instructions
- > Do not resist
- > No sudden movements
- Inform robber/s before making any movement

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Weapon not Visible and Notes

- Comply as if weapon is displayed
- Do not wait for weapon to be displayed
- Do not Challenge
- Do not ask if it's a joke

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ROBBERY

Robbery is about property -Comply with the transfer of property...

Robbery is about control, seclusion

... Being controlled or moved to seclusion is a dangerous development!

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Surviving the Unthinkable

erperate Security Services Inc. 1229 www.corpsecure.com

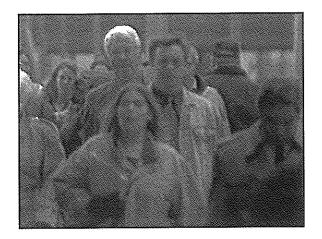
Survival: What Survivors Have in Common

Survivors have a plan of action

Survivors Act vs. Waiting and watching

Fear vs. Anxiety..Not overriding mother nature

Corporate Securdly Services Inc. 1999 www.xprpsecure.com



The Difference Between Being Prepared And Being Unprepared In An Emergency

The initial response for trained and untrained is the same.....

Startle and Fear

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Difference Between Being Prepared And Being Unprepared In An Emergency

Prepared - Trained

Un-Prepared - Untrained

Anxious

Panic

■ Recall what they've learned

Disbelief & Denial

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Difference Between Being Prepared And Being Unprepared In An Emergency

Prepared - Trained

Un-Prepared - Untrained

Prepare to act as they've rehearsed In Denial & Shock

Descend into

Commit to Action

helplessness

Corpusts Security Services Inc. 2019 News.Corpsecure.com

Survival Mindset

- Ask "WHAT IF" questions
- Pre Plan your strategy to decide what you will do

Survival Mindset

- Figure out the situation What is going on?
- Trust your intuition, your instincts
- Be prepared to take action

Ecoporate Security Services Inc. 2009 www.corpsacure.com

Survival Mindset Is Essential

- Need to be prepared to react with purpose
- Maximize Survival Potential

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Survivors

- Take the time to think & pre-plan
- Using "What if" questions, what would I do if?
- Prepare mentally to survive
- Prepare emotionally to survive
- Survivors are stakeholders in their own safety & security

Corporate Security Services Inc. 2009 www.corposcope.com

Basic Survival Plans FIRE HOME BURGLARY ROBBERY ASSAULT HIGH RISE & CROWD SETTINGS

Corporate Security Services Inc. 200

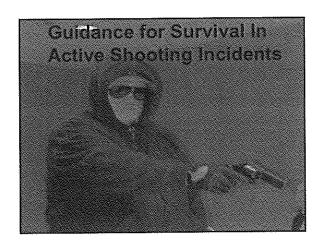


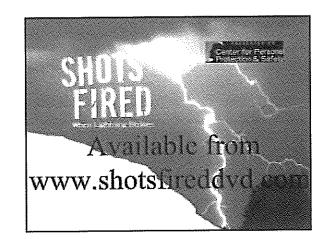
High Rise Building Emergencies



- Know where the emergency exits are.
- Do not delay in exiting when building emergency alarms/announcements occur.
- A small high power flashlight packed in your shaving kit/make -up bag will increase your ability to evacuate safely.

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Probability of Active Shooting

- The "ODDS" are low that you would ever experience this situation
- Comparable to risk of being struck by lightning
- Probability Low, Consequences severe, need to be prepared

Corporate Security Services Inc. 2509 www.corposcure.com Typically Active shooting incidents are over before police arrive

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The initial moments will involve only you, your colleagues, and the shooter

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You must take direct responsibility

You need to develop a survival mindset

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You may be the 1st line of defense

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SURVIVAL MINDSET

- Awareness
- Preparation
- Rehearsal

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AWARENESS

Taking the time to understand the situation.

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PREPARATION

Asking "What IF" questions in order to develop response strategies

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REHEARSAL

Practice your plan

Corporate Security Services Inc. 2009 www.corpsecure.com Difference between a Hostage Situation and an Active Shooting In A Hostage Situation-

- The Hostage Taker/s have objectives, they want something.
- The hostage is used for leverage to achieve a goal.
- Hostage situations are typically resolved successfully.

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What to do in a Hostage Situation

- Remain Calm
- Follow Directions of Hostage Taker/s
- Be patient, wait for authorities to resolve

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Hostage Situation

If the Hostage taker/s start shooting......

Everything changes!

It is an active shooting incident

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