

Engineering Response to Catastrophic Workplace Accidents

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Introduction

Catastrophic Workplace Accidents

- Low probability, high consequence events
- Frequently loss of life or serious injuries
- All normal activities suspended indefinitely
- Post-incident, multi-faceted inquiry

Introduction

Common Causes of Catastrophic Workplace Accidents:

- Failure of cranes and hoisting equipment
- Collapse of scaffolding and formwork
- Collapse of completed or partially completed structure
- Fires & Explosions

Plus others, some beyond imagination

Introduction

Phases of Catastrophic Accident Response

- Emergency Response
- Investigation
- Recovery

Introduction

Rapid response to a catastrophic accident with experienced team is critical to:

- Minimizing injuries and loss of life
 - No new victims
- Ensuring a competent investigation
- Facilitating a rapid recovery
- Minimizing economic losses

Emergency Response

Key Engineering Aspects of Emergency Response

- Support of Search and Rescue
- Stabilization of accident scene
- Assessment of Adjacent / consequential damage
- Assessment of Safety of remaining, similar structures

Emergency Response

Which type of accident poses the greatest risk for emergency response?

- Failure of cranes and hoisting equipment
- Collapse of scaffolding and formwork
- Collapse of completed or partially completed structure
- Fires & Explosions

Emergency Response

Search and Rescue

- Site controlled by Fire Dept. but owner/contractor cooperation is essential
- Owner/Contractor establish point of contact with Incident Commander and maintain open communication throughout incident
- Provide essential information to rescue team:
 - What happened
 - Known victims
 - Personnel unaccounted for
 - Known hazards
 - Availability of equipment, personnel to assist

Emergency Response

- Maintain clear communication
- Establish clear transition of responsibility following rescue operations
 - OSHA?
 - Building Dept?
 - Owner?
 - Contractor?



Emergency Response

Stabilization of accident scene

- Stabilization required for safety of
 - Rescue personnel
 - Adjacent property / public ROW
 - Investigators
 - Resumption of construction

Emergency Response

Stabilization of accident scene

- Mitigate safety hazards
 - Unstable debris and falling hazards
 - Potential additional collapse
 - Electric and gas utility lines
 - Hazardous materials
- Monitor environmental effects
 - Wind, rain, snow, temperature changes
- Consider destabilization due to debris removal
- Continuously review stabilization measures as conditions change

Emergency Response

Assessment of adjacent / consequential damage



Emergency Response

Assessment of safety of remaining, similar structural components



Emergency Response

Assessment of safety of remaining, similar structural components



Emergency Response

First Responder Training

- www.disasterengineer.org
 - “Structural Collapse Awareness”
- <https://rsc.usace.army.mil/teeca/level2training/sca/>



Accident Investigation

Process of Investigation

- Define questions to be answered
- Data collection
 - Site documentation & field testing
 - Collection and review of project documents
 - Laboratory testing and analysis
- Failure Analysis
 - Interpretation and analysis of data
 - Derivation of conclusions
 - Communication of findings

Accident Investigation

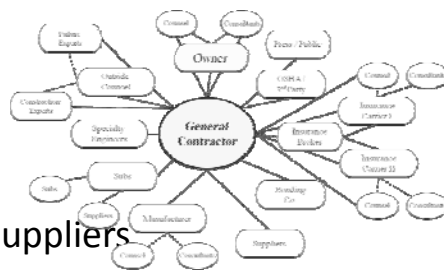
Common Questions to be Answered

- What was the root cause?
- What was the trigger?
- What was the status of construction?
- What loads were present?
- What defects were present?
- What activities were underway?
- What were the contributing factors?

Accident Investigation

“What happened?” Stakeholders

- Oversight Agencies
 - Civil
 - Criminal
- Owner
- Contractors & subs
- Equipment and material suppliers
- Victims
- Insurance carriers
- Etc.



Accident Investigation

Site & Evidence Management

- Who's in charge?
- Site safety
- Protocols for collection, labeling, and storage of physical evidence
 - Accident / exemplar
- Protocols for field and laboratory testing
 - Accident / exemplar

Accident Investigation

Data Collection – Site Documentation

- Documentation / preservation of perishable evidence
 - Collapse configuration
 - Fracture surfaces and witness marks
 - Eye witness recollections, photos, video
 - Weight and distribution of snow & ice
 - Concrete strength (time dependent)
- Collection of physical evidence
- Documentation of configuration and details of construction
- Field testing

Accident Investigation

Documentation of perishable evidence

- Begin as early as possible, preferably during search and rescue activities and under direction of an engineer
- Well-documented images
 - Video, stills
 - Webcams
 - Aerial photos – oblique and orthogonal
 - Who, when, where, what

Eye Witness Interviews

Information Sought

- Status of construction at time of collapse:
- Sequence of collapse
- Possible triggering events
 - Activities underway
 - Unusual loading
 - Environmental factors
- Photos, video

Collection of Physical Evidence

- Establish protocol for marking, collection, documentation, and storage of physical evidence
 - Key failed components
 - Exemplar components
- Establish protocol for extraction of physical samples
 - Concrete cylinders
 - Steel coupons
 - Soil samples

Field Sampling & Testing

Field Sampling:

- Collection and preservation for laboratory testing of representative samples of bulk materials too massive for preservation or transport to laboratory such as concrete, steel, soil
- Collection and preservation for laboratory testing of representative subset of components too numerous to salvage and store

Field Sampling & Testing

Field Testing:

- Physical in situ testing to determine behavior of bulk or large system
 - Soil stiffness, permeability
 - Structural systems
- “One test is worth a thousand expert opinions”

Field Sampling & Testing

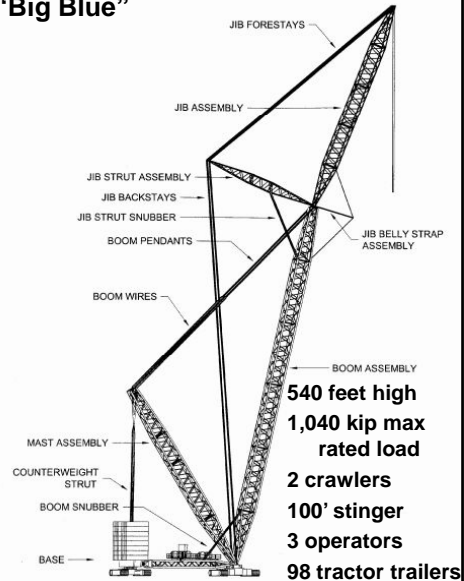
Protocol

- Why necessary
 - “Destructive” testing methods
 - Multiple parties, limited material
- Protocol Content
 - Procedure to be followed
 - Who is responsible for conducting
 - Documentation
 - Sample preservation

Project Documents

- Design drawings
- Specifications
- Boring logs
- Calculations
- Erection drawings, shop drawings, submittals
- Submittal logs
- Inspection reports
- Daily reports
- Test reports
- Correspondence

"Big Blue"



Other Valuable Information

- Climatological data
- Relevant codes & standards
- Manufacturer's manuals and specifications
- Industry standards of practice

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OF NEW YORK**



Data Interpretation & Analysis

- Develop hypotheses of failure sequence
- Extract relevant information from data to test hypotheses
 - Photogrammetry
 - Microscopic / chemical analysis
 - Numerical analysis
 - Parametric studies
 - Statistical analysis
- Refine hypotheses

Failure Analysis

- Numerical analysis provides insight, not answers!
- Assemble all puzzle pieces
- Apply insight and judgment
- Derive conclusions
- Communication of findings
 - Root cause, trigger, contributing factors
 - Correction / prevention

Recovery

Key components for timely recovery

- Thorough investigation leading to clear understanding of causes of catastrophe
 - Physical
 - Procedural
- Development of bulletproof solution
- Thorough review of overall design

Recovery

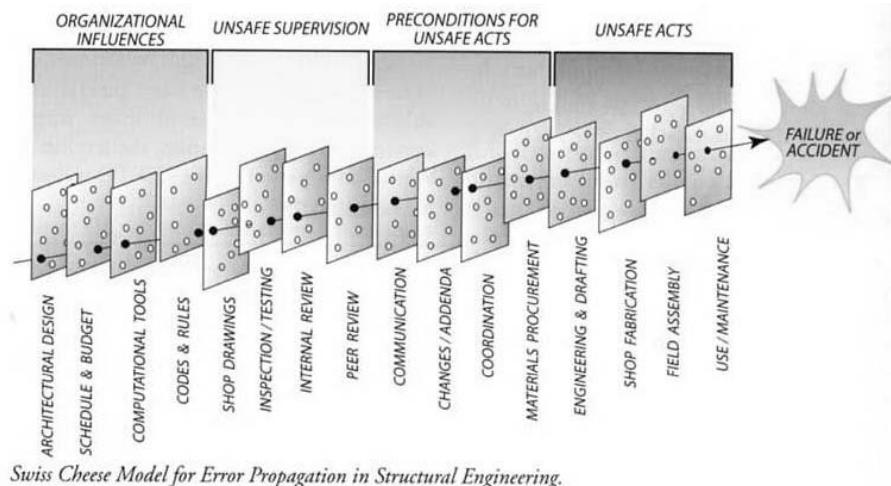
Project Controls

- Establish project cost and schedule status prior to event
- Post event – a revised set of project controls, cost, schedule, daily reporting, may be required
 - Remaining base (adjusted) scope of work
 - Increased scope resulting from event
 - Expediting / Acceleration / Inefficiency Costs

Accident Prevention / Avoidance

- Catastrophic workplace accidents are low probability events
- Frequently the result of bad alignment of a series of low probability events
 - Single point failures are rare
- Frequently stem from minor details
- Warning signs often lost in the “fog of battle”

Failure Trajectory



The Devil is in the Details – Mighty Failures From Little Acorns Grow

For want of a nail,
the shoe was lost.
For want of a shoe,
the horse was lost.
For want of a horse,
the rider was lost.
For want of a rider,
the battle was lost.
For want of a battle,
the kingdom was lost.
And all for the want
of a horseshoe nail.

Closure

- Most failures are a sequence or intersection of multiple events and are preceded by warning signals
 - Heeding warning signals averts failure!
- Catastrophic accidents are low-probability, high consequence events
 - Not necessarily avoidable with reasonable measures
- Focus on accident avoidance, but be prepared with Emergency / Catastrophe Response Plan

Thank you
&
Good luck

Success is the ability to go from one failure to
another with no loss of enthusiasm.

Winston Churchill

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